

## **MOPAC Budget and Staffing Summary**

### **1. The Role of The Mayor's Office for Policing and Crime**

- 1.1. The Mayor's Office for Policing and Crime (MOPAC) is a statutory body and a corporation sole. It is led by the Mayor of London, Sadiq Khan in his capacity as Police and Crime Commissioner (PCC) for London. In this role of PCC he is supported by the Deputy Mayor for Policing and Crime (DMPC), Sophie Linden. They Mayor has the authority to delegate many responsibilities to the DMPC. In London the role of DMPC is similar to that of an elected Police and Crime Commissioner in other regions across the country, although not directly elected.
- 1.2. MOPAC has responsibilities set out in the Police Reform and Social Responsibility Act 2011, including overseeing the Metropolitan Police Service (MPS), ensuring public accountability and delivering victims services and crime prevention programmes. These programmes include convening partners across the Criminal Justice System for London, and commissioning programmes that provide vital services. Our commissioning includes innovative pilots which have aided the development of cross-London and cross-sector partnerships and has levered in new sources of match funding.
- 1.3. In the Mayor's Police and Crime Plan, which was launched in March 2017, MOPAC is clear about its priorities: a better police service for London, a better Criminal Justice Service for London; keeping children and young people safe; tackling Violence Against Women and Girls and standing together against hatred, intolerance and extremism.

### **2. MOPAC expenditure<sup>1</sup>**

- 2.1. MOPAC strive for efficiency and value for money in all our activity.

#### **Key budget measures**

- 2.2. MOPAC's **total expenditure** budget is £61.7m in 2018-19. This reflects all the money that MOPAC expects to spend across all of our activities.
- 2.3. MOPAC's **gross budget**, excludes revenues received from permanent income streams for audit services and the Police Property Act Fund (PPAF). This is £59.8m in 2018-19. It is this figure which is presented in the Mayor's Budget.
- 2.4. MOPAC's **net budget** excludes all other external income and reserve draw down. It reflects only the spending funded from central government core grant, council tax and business rates. This is £38.1m in 2018-19. During this Mayoralty MOPAC's net budget has increased by £1.1m. Over the same period the Mayor has increased council tax and business rates funding for the MPS by £140m.

---

<sup>1</sup> Budget figures reflect the position at the end of quarter 2, 2018-19. This does not include additional funding provided by the GLA for the Violence Reduction Unit nor funding provided by the Home Office through the Early Intervention Youth Fund.

Figure 1.

		2018-19 £m
<b>Total Expenditure</b>		<b>61.7</b>
Less:	Income from audit services	(0.6)
	Police Property Act Fund (PPAF)	(1.3)
<b>Gross Budget</b>		<b>59.8</b>
Less:	Home Office grants	(7.6)
	MoJ Victims Grant	(10.2)
	Reserves draw down	(3.8)
<b>Net Budget</b>		<b>38.1</b>

### Total expenditure

2.5. MOPAC's total expenditure has increased by £6.0m over the last four years, from £55.7m in 2015-16 to £61.7m in 2018-19. The expenditure budget for oversight and accountability has increased from £6.4m in 2015-16 to £6.8m in 2018-19. Over the same period the expenditure budget for victims services and crime prevention has increased by £5.7m from £47.2m to £52.9m. This is largely a consequence of an increase in specific and time-limited sources of external income. Figure 2. shows how these expenditure budgets have changed over the period 2015-16 to 2018-19.<sup>2</sup>

Figure 2.

	2015-16	2016-17	2017-18	2018-19	Change 15-16 to 18-19
Victims Services and Crime Prevention	47.2	47.7	52.3	52.9	5.7
Oversight and Accountability	6.3	6.1	6.7	6.8	0.5
Shared audit function (before income)	2.2	2.2	1.9	2.0	-0.1
<b>Total expenditure</b>	<b>55.7</b>	<b>56.0</b>	<b>60.9</b>	<b>61.7</b>	<b>6.0</b>

### Total income

2.6. In 2018-19, central government core police grant and Mayoral funding from council tax and business rates accounted for £38.1m of MOPAC funding (62%). A large part of this reflects responsibilities which were passed to MOPAC on creation of the organisation. For example, MOPAC inherited responsibility for the London Crime Prevention Fund which is worth £72m over the period of this Mayoralty.

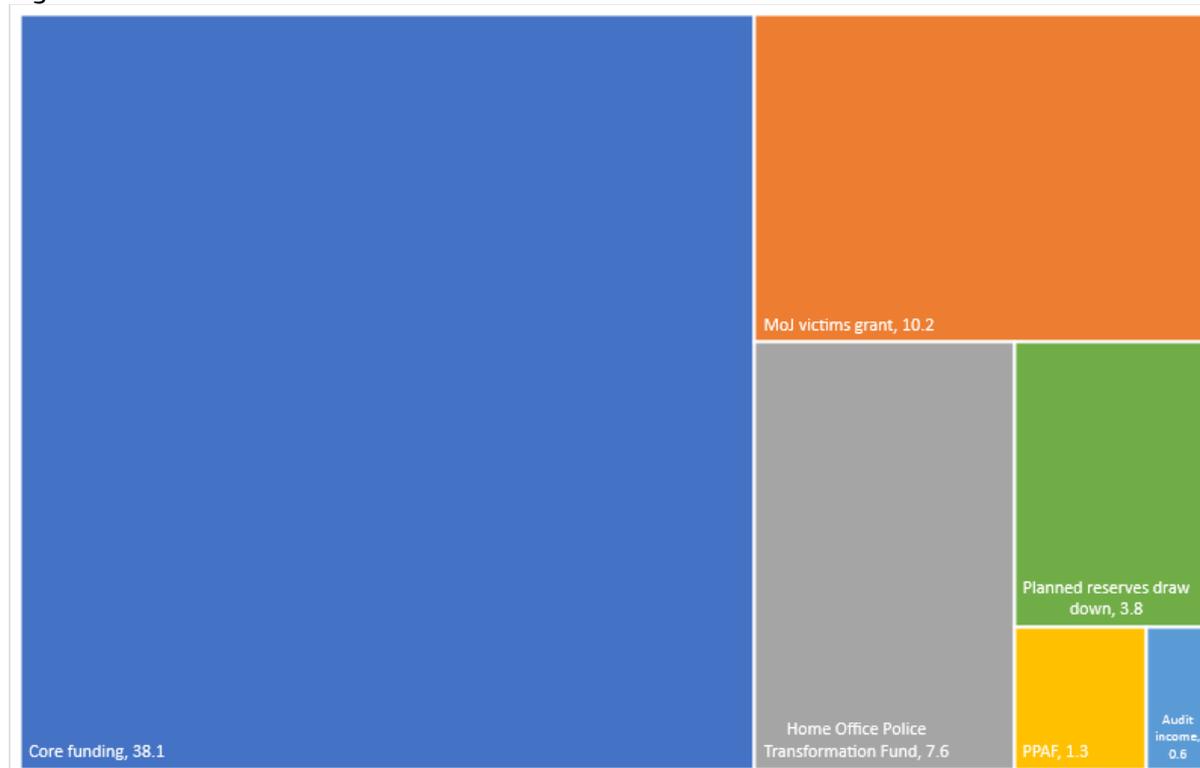
2.7. This core funding is supplemented by external income. The 2018-19 MOPAC budget includes the following sources of other income. This non-core income has grown by £6.5m between 2015-16 and 2018-19 from £13.2m to 19.8m.

Figure 3.

	2018-19 £m
Core funding (central govt grant, council tax & business rates)	(38.1)
Police Property Act Fund (PPAF)	(£1.3)
Income from audit services	(£0.6)
Home Office grants	(£7.6)
Ministry of Justice victims grant	(£10.2)
Reserves transfers	(£3.8)

<sup>2</sup> This analysis apportions expenditure on pay, rent and other office costs across victims' services and crime prevention and oversight and accountability. The shared audit function reflects the costs associated with the Directorate for Audit, Risk and Assurance (DARA) but does not include income they generate from these services.

Figure 4.



### Expenditure on Victims Services and Crime Prevention

- 2.8. MOPAC expenditure on Victims Services and Crime Prevention is calibrated around the five priorities set out in the Mayor’s Police and Crime Plan: a better police service for London, a better criminal justice service for London; keeping children and young people safe; tackling Violence Against Women and Girls and standing together against hatred, intolerance and extremism.
- 2.9. This activity delivers services which help keep Londoners safe, support victims, rehabilitate offenders and prevent crime. For example: the London Crime Prevention Fund has an expenditure budget of £72m over the course of this Mayoralty and will support a wide variety of projects covering all five PCP priorities. This enables MOPAC to support local community safety and prevention services. The MOPAC budget provides £3.7m in 2018-19 towards the Child House project which will provide a single safe space for local services (including, but not limited to, the police) to support vulnerable children affected by abuse. In addition, MOPAC’s budget provides £5.4m in 2018-19 to projects protecting and supporting victims of domestic abuse, and £5.3m for an integrated victim and witness care unit. Greater detail on commissioning expenditure is provided in MOPAC’s Quarterly Performance Reports available on the MOPAC website.
- 2.10. Growth in income of £6.5m between 2015-16 and 2018-19 has enabled an increase in MOPAC activity in these areas in recent years. This accounts for the majority of the growth in MOPAC’s total expenditure budget over that period. This additional expenditure has delivered positive outcomes for Londoners without impacting on the funding available for the MPS to keep Londoners safe.

2.11. Annex B provides detail on the grants made available by MOPAC in 2018-19. Annex C provides information on the allocation of MOPAC commissioning expenditure 2015-16 to 2018-19.

### 3. Benchmarking MOPAC expenditure

- 3.1. The Chartered Institute of Public Finance and Accountancy (CIPFA) collect national data on the activities of Police and Crime Commissioners which allows benchmarking across forces.<sup>3</sup> Their data can be categorised according to core costs (including shared services<sup>4</sup>) and commissioned services. These map closely, but not entirely to MOPAC's activities of Oversight and Accountability and Victims Services and Crime Prevention.
- 3.2. In the 2018-19 CIPFA data MOPAC's core accountability costs are £7.5m and core shared services costs are £3.7m. Together this accounts for 19% of MOPAC's gross budget in 2018-19. This is consistent with PCC's for similar sized forces where the same figure ranges from 15% in West Yorkshire to 22% in Merseyside.<sup>5</sup> Furthermore, it accounts for only 0.3% of the MPS gross budget. This too is in line with similar sized forces which range from 0.3% to 0.4%.

Figure 5.

	Core expenditure: Accountability	Core expenditure: Shared services	PCC: Gross Budget	Core as share of PCC gross budget	Force: Gross Budget	Core as share of force gross budget
MPS	7.5	3.7	59.8	19%	3,332	0.2%
West Midlands	2.4	-	11.6	20%	630	0.4%
West Yorkshire	1.8	-	11.6	15%	531	0.3%
Merseyside	1.2	-	5.6	22%	348	0.4%
Greater Manchester	9.3	-	20.4	45%	661	1.4%

- 3.3. This is despite MOPAC holding more significant responsibilities for oversight and accountability given the scale and complexity of the MPS. MOPAC are responsible for holding the Commissioner of the MPS to account across the complex landscape of operational policing in the capital, and for overseeing a significant transformation programme as part of a capital programme worth £1.5bn over the period 2018-19 to 2022-23. MOPAC themselves are also subject to more intense scrutiny than other PCC's. For example, the London Assembly Police and Crime Committee hold 22 sittings per year, compared to only four similar scrutiny events per year typically for other Police and Crime Commissioners.
- 3.4. The scrutiny and transparency requirements incumbent on MOPAC are increasingly demanding. For example, the average number of Mayor's Questions per month has increased by 15% from 100 in 2015-16 to an average of 115 in 2018-19 so far – with 4 months left in the year. In the November 2018 Mayor's Questions MOPAC received 33% of all MQs received by the GLA, 184 compared to 564 across the rest of the whole GLA combined. Furthermore, the average monthly volume of correspondence has increased by 24% from 206 letters in 2015-16 to 255 in 2018-19.

<sup>3</sup> CIPFA data is an annual snap shot early in the year, so does not present the final revised budget figures. It also applies CIPFA's own categorisations which differs slightly to MOPAC's categorisation according to Victims Services and Crime Prevention, and Oversight and Accountability. Therefore, the CIPFA figures cannot be directly compared to MOPAC's budget figures in this paper which reflect the Mayor's final budget at the end of the financial year.

<sup>4</sup> Shared services include the cost of the Directorate of Audit, Risk and Assurance which also provides services to the MPS and other Mayoral Functional Bodies. The Evidence and Insight Directorate, which also provide services to the MPS. Plus, MOPAC's access to GLA functions such as HR and press office.

<sup>5</sup> Greater Manchester figures are included for completeness. But large discrepancies with other forces suggest that data inconsistencies make the figures incomparable.

## 4. MOPAC published budget figures

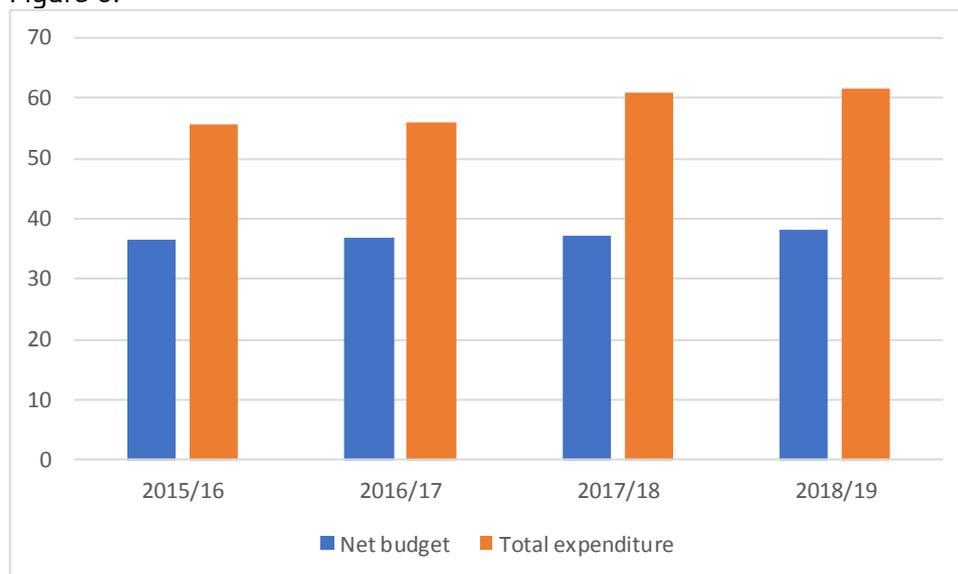
### Gross budget

- 4.1. The line reported in the published Mayor's Budget reflects MOPAC's gross budget, ie MOPAC's total expenditure adjusted to remove the two ongoing income streams identified above: audit income and PPAF.
- 4.2. Over this period audit income has remained constant at £0.6m. The budget for PPAF income was reduced from £1.8m in 2015-16 to £1.3m in 2018-19, reflecting an assessment of the level of funding which it is sustainable to draw down from this source over this period.
- 4.3. The gross budget has increased by £6.5m between 2015-16 and 2018-19, from £53.3m to £59.8m. This is largely a consequence of the increase in specific and time-limited sources of external income.

### Net budget

- 4.4. MOPAC's net budget has increased by £1.7m over this period, from £36.4m in 2015-16 to £38.1m in 2018-19. This reflects a number of offsetting movements over those four years.
- 4.5. The net budget has increased by £1.1m over the period of this Mayoralty between 2016-17 and 2018-19. Over the same period the Mayor has increased council tax and business rates funding for the MPS by £140m.

Figure 6.



## 5. MOPAC pay and office expenditure budget

### MOPAC pay budget

- 5.1. MOPAC's net pay budget as set out for 2018-19 is £9.3m. This reflects the cost of the establishment posts and has increased from £8.9m in 2015-16.

Figure 7.

£m	2015-16	2016-17	2017-18	2018-19
MOPAC pay	8.9	8.3	9.0	9.3

- 5.2. Temporary posts exist which are in addition to these establishment posts. These are created to assist with short term resourcing needs or when required as part of an externally funded project. They can be funded externally or internally.
- 5.3. Internally funded temporary posts exist to provide resourcing for projects related to specific commissioning or programme-based activity; for example, the Criminal Justice System Devolution Programme, Knife Crime Strategy Delivery and the re-commissioning Integrated Victim and Witness Service.
- 5.4. Externally funded temporary posts exist where project funding makes specific allowance for staffing costs. For example, Home Office provides Police Transformation Funding for programmes which deliver innovative approaches to countering stalking and domestic abuse. This funding provides for some temporary MOPAC resource.
- 5.5. While these temporary posts increase the total staff pay line, they do not represent a permanent structural increase in the MOPAC staffing budget.

### MOPAC office costs budget

- 5.6. MOPAC office costs include rent, catering, communications, office equipment, postage, publicity and outsourced services. Total office costs were the same in 2018-19 as 2015-16 at £2.1m.

Figure 8.

£m	2015-16	2016-17	2017-18	2018-19
Office costs	2.1	2.2	2.4	2.1

## 6. MOPAC staffing

- 6.1. Details on MOPAC staffing are published on the MOPAC website, in the Our Staff section and can be accessed using the link below. This includes:

- Senior staff information (Salary bands, budget including staff and number of staff reporting to the role)
- Organisation chart
- Pay scales

<https://www.london.gov.uk/what-we-do/mayors-office-policing-and-crime-mopac/about-mayors-office-policing-and-crime-mopac/our-staff>

### Headcount

- 6.2. The total number of established posts in MOPAC as of 29 November 2018 is 114. These staff are organised across five directorates as set out below.

Figure 9.

Directorate	Established posts at September 2018
Criminal Justice and Commissioning	31
Strategy	28
Police Resources and Pay	13
<b>Sub total</b>	<b>72</b>
Evidence and Insight	20
Directorate for Audit Risk and Assurance (DARA)	22
<b>Sub total</b>	<b>42</b>

- 6.3. Staff responsible for core functions, wider commissioning, delivery activities and corporate services work across the first three of the directorates above. Pay budget for these 3 directorates is £5.8m.
- 6.4. Two directorates within MOPAC provide shared services. The Evidence and Insight team transferred from the MPS to MOPAC in 2014-15 and continue to provide performance reporting and other services supporting both organisations. This team also supports evaluation of commissioned services, and some of their work is externally funded. DARA provide internal audit services to MOPAC, the MPS, the GLA and other GLA functional bodies. The full salary cost of E&I and DARA is reflected in MOPAC's staffing budget, £1.5m and £2.0m respectively. DARA generate revenue from audit fees makes a £0.6m income contribution to the MOPAC budget.
- 6.5. Further details including the MOPAC organisation chart is published on the MOPAC website, in the Our Staff section.

## Annex A: MOPAC expenditure, gross and net budgets 2015-16 to 2018-19

Table 10.

	2015-16 Budget £m	2016-17 Budget £m	2017-18 Budget £m	2018-19 Budget (Q2) £m
<b>Total Expenditure Budget</b>	<b>55.7</b>	<b>55.9</b>	<b>60.9</b>	<b>61.7</b>
Less: Other Income	(2.5)	(3.9)	(2.8)	(1.9)
<b>Gross Budget</b>	<b>53.3</b>	<b>52.0</b>	<b>58.1</b>	<b>59.8</b>
Less: Transfers to/from reserves	(6.0)	(0.1)	(3.8)	(3.8)
Less: Specific Grants	(10.8)	(14.9)	(17.0)	(17.9)
<b>Net Budget</b>	<b>36.4</b>	<b>37.0</b>	<b>37.3</b>	<b>38.1</b>

The MOPAC budget is updated in year to reflect updated external funding allocations and in-year changes. Details of the updated budget are reported in the MOPAC Quarterly Performance Report.

## Annex B: MOPAC grants 2018-19

Figure 11 provides details on the grant funding available from MOPAC in 2018/19 which has been subject to a bidding process or proposal assessment.

Figure 11.

<b>Grant</b>	<b>Details</b>
London Crime Prevention Fund (LCPF) direct borough funding	£32.4m allocated over 2017/18 to 2018/19
Home Office Police Transformation Fund	£7.1m allocated in 2018/19
Community Seed Fund	£1.4m allocated in 2018/19
Safer Neighbourhood Boards	£1.0m allocated in 2018/19
MOPAC Small Grants Fund for Victims Services	£0.9m allocated in 2018/19
London Safeguarding Children Board	£0.4m allocated in 2018/19
Countering Violent Extremism Engagement Grants	Grant applications sought to award grants of up to £15,000.

## Annex C: MOPAC commissioning budgets 2015-16 to 2018-19 (Details by recipient)

MOPAC publish all decisions taken by the Mayor and The Deputy Mayor for Policing and Crime in line with the scheme of delegation and can be accessed using the link below:

<https://www.london.gov.uk/what-we-do/mayors-office-policing-and-crime-mopac/governance-and-decision-making/mopac-decisions>

Commissioning decisions are published as part of this process. The table below provide a summary of the key commissioning decisions by recipient for the period 2015/16 to 2018/19. The amounts included in the tables below may apply across multiple year periods.

London Crime Prevention Fund (LCPF)<sup>6</sup>

Project Name	Recipient/Lead Partner	2015/16	2016/17	2017/18	2018/19
LCPF	Barking & Dagenham	403,000	403,000	644,362	451,054
LCPF	Barnet	236,674	220,424	461,555	323,088
LCPF	Bexley	209,384	209,303	352,506	246,754
LCPF	Brent	540,096	540,096	695,799	487,059
LCPF	Bromley	398,231	401,731	401,731	241,699
LCPF	Camden	633,714	633,714	633,714	423,033
LCPF	Croydon	601,520	601,520	833,527	583,469
LCPF	Ealing	699,789	699,789	699,789	452,937
LCPF	Enfield	609,256	609,256	609,256	420,581
LCPF	Greenwich	499,500	499,500	678,868	475,208
LCPF	Hackney	1,117,546	1,118,076	1,118,076	560,774
LCPF	Hammersmith & Fulham	505,100	530,814	530,814	357,105
LCPF	Haringey	781,000	781,000	781,000	518,108
LCPF	Harrow	164,000	164,000	266,252	186,376
LCPF	Havering	228,400	228,400	368,826	258,178
LCPF	Hillingdon	264,224	264,224	490,468	343,328
LCPF	Hounslow	563,556	563,556	563,556	356,218
LCPF	Islington	772,000	772,000	772,000	519,048
LCPF	Kensington and Chelsea	485,714	485,714	485,714	165,565
LCPF	Kingston upon Thames	167,550	167,550	167,550	109,875
LCPF	Lambeth	989,886	964,000	974,281	681,996
LCPF	Lewisham	942,000	942,000	942,000	561,872
LCPF	Merton	214,518	214,518	259,939	181,957
LCPF	Newham	922,050	922,050	922,050	642,368
LCPF	Redbridge	502,690	502,690	502,690	313,157
LCPF	Richmond upon Thames	169,102	169,102	169,102	76,368
LCPF	Southwark	901,000	901,000	901,000	520,680
LCPF	Sutton	220,000	220,000	255,428	178,800
LCPF	Tower Hamlets	751,358	811,358	947,123	662,986
LCPF	Waltham Forest	643,355	643,355	645,995	452,197
LCPF	Wandsworth	696,223	696,223	696,223	340,074
LCPF	City of Westminster	1,071,006	1,071,006	1,071,006	473,766
<b>TOTAL</b>		<b>17,903,442</b>	<b>17,950,969</b>	<b>19,842,200</b>	<b>12,565,678</b>

<sup>6</sup> From 2018-19 individual borough allocations were adjusted to create a co-commissioning fund. These projects are reported elsewhere.

The tables below provide a summary of the key commissioning decisions by recipient for the period 2015/16 to 2018/19. The amounts included in the tables below may apply across multiple year periods.

London Crime Prevention Fund – Co Commissioning Fund<sup>7</sup>

Project Name	Recipient/Lead Partner	2015/16	2016/17	2017/18	2018/19
LCPF CCF	Advance Advocacy	-	-	-	888,540
LCPF CCF	Barnado's	-	-	-	507,612
LCPF CCF	Brent/Lewisham	-	-	-	904,064
LCPF CCF	Galop	-	-	-	244,853
LCPF CCF	Lambeth	-	-	-	387,311
<b>TOTAL</b>					<b>2,932,380</b>

Safeguarding boards

Project Name	Recipient/Lead Partner	2015/16	2016/17	2017/18	2018/19
Safeguarding boards	Barking & Dagenham	10,000	10,000	10,000	10,000
Safeguarding boards	Barnet	10,000	10,000	10,000	10,000
Safeguarding boards	Bexley	10,000	10,000	10,000	10,000
Safeguarding boards	Brent	10,000	10,000	10,000	10,000
Safeguarding boards	Bromley	10,000	10,000	10,000	10,000
Safeguarding boards	Camden	10,000	10,000	10,000	10,000
Safeguarding boards	Croydon	10,000	10,000	10,000	10,000
Safeguarding boards	Ealing	10,000	10,000	10,000	10,000
Safeguarding boards	Enfield	10,000	10,000	10,000	10,000
Safeguarding boards	Greenwich	10,000	10,000	10,000	10,000
Safeguarding boards	Hackney	10,000	10,000	10,000	10,000
Safeguarding boards	Hammersmith & Fulham	10,000	10,000	10,000	10,000
Safeguarding boards	Haringey	10,000	10,000	10,000	10,000
Safeguarding boards	Harrow	10,000	10,000	10,000	10,000
Safeguarding boards	Havering	10,000	10,000	10,000	10,000
Safeguarding boards	Hillingdon	10,000	10,000	10,000	10,000
Safeguarding boards	Hounslow	10,000	10,000	10,000	10,000
Safeguarding boards	Islington	10,000	10,000	10,000	10,000
Safeguarding boards	Kensington and Chelsea	10,000	10,000	10,000	10,000
Safeguarding boards	Kingston upon Thames	10,000	10,000	10,000	10,000
Safeguarding boards	Lambeth	10,000	10,000	10,000	10,000
Safeguarding boards	Lewisham	10,000	10,000	10,000	10,000
Safeguarding boards	Merton	10,000	10,000	10,000	10,000
Safeguarding boards	Newham	10,000	10,000	10,000	10,000
Safeguarding boards	Redbridge	10,000	10,000	10,000	10,000
Safeguarding boards	Richmond upon Thames	10,000	10,000	10,000	10,000
Safeguarding boards	Southwark	10,000	10,000	10,000	10,000
Safeguarding boards	Sutton	10,000	10,000	10,000	10,000
Safeguarding boards	Tower Hamlets	10,000	10,000	10,000	10,000
Safeguarding boards	Waltham Forest	10,000	10,000	10,000	10,000

<sup>7</sup> The LCPF Co-Commissioning decision agrees funding over 3 years 2018-19 to 2020-21. Figures included in the table are the 2018-19 planned allocations.

Safeguarding boards	Wandsworth	10,000	10,000	10,000	10,000
Safeguarding boards	City of Westminster	10,000	10,000	10,000	10,000
Safeguarding boards	London Councils	80,000	80,000	80,000	80,000
<b>Total</b>		<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>

## Safer Neighbourhood Boards (SNB's)

The table below provides a summary of the key commissioning decisions by recipient for the period 2015/16 to 2018/19. The amounts included in the tables below may apply across multiple year periods.

<b>Project Name</b>	<b>Recipient/Lead Partner</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>
SNB's	Barking & Dagenham	31,933	31,933	31,933	31,933
SNB's	Barnet	30,449	30,449	30,449	30,449
SNB's	Bexley	27,996	27,996	27,996	27,996
SNB's	Brent	34,480	34,480	34,480	34,480
SNB's	Bromley	29,493	29,493	29,493	29,493
SNB's	Camden	30,130	30,130	30,130	30,130
SNB's	Croydon	33,073	33,073	33,073	33,073
SNB's	Ealing	32,554	32,554	32,554	32,554
SNB's	Enfield	32,038	32,038	32,038	32,038
SNB's	Greenwich	33,325	33,325	33,325	33,325
SNB's	Hackney	34,650	34,650	34,650	34,650
SNB's	Hammersmith & Fulham	29,364	29,364	29,364	29,364
SNB's	Haringey	34,650	34,650	34,650	34,650
SNB's	Harrow	28,069	28,069	28,069	28,069
SNB's	Havering	28,016	28,016	28,016	28,016
SNB's	Hillingdon	28,781	28,781	28,781	28,781
SNB's	Hounslow	30,838	30,838	30,838	30,838
SNB's	Islington	34,650	34,650	34,650	34,650
SNB's	Kensington and Chelsea	28,872	28,872	28,872	28,872
SNB's	Kingston upon Thames	27,151	27,151	27,151	27,151
SNB's	Lambeth	34,322	34,322	34,322	34,322
SNB's	Lewisham	33,762	33,762	33,762	33,762
SNB's	Merton	27,256	27,256	27,256	27,256
SNB's	Newham	34,650	34,650	34,650	34,650
SNB's	Redbridge	28,900	28,900	28,900	28,900
SNB's	Richmond upon Thames	27,996	27,996	27,996	27,996
SNB's	Southwark	34,001	34,001	34,001	34,001
SNB's	Sutton	27,064	27,064	27,064	27,064
SNB's	Tower Hamlets	34,650	34,650	34,650	34,650
SNB's	Waltham Forest	34,650	34,650	34,650	34,650
SNB's	Wandsworth	31,912	31,912	31,912	31,912
SNB's	City of Westminster	30,119	30,119	30,119	30,119
<b>TOTAL</b>		<b>999,794</b>	<b>999,794</b>	<b>999,795</b>	<b>999,794</b>

Home Office Police Transformation Funding

<b>Project Name</b>	<b>Recipient/Lead Partner</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>
Child House	MOPAC/NHSE			1,419,906	3,684,398
Transforming Police Training	Open University			335,082	653,665
Drive	Safer Lives			594,040	1,417,581
Multi-Agency Stalking Interventions	Suzy Lamplugh			1,584,761	2,059,542
<b>TOTAL</b>		-	-	<b>3,933,789</b>	<b>7,815,186</b>

Other commissioning projects

The table below provides a summary of the key commissioning decisions by recipient for the period 2015/16 to 2018/19. The amounts included in the tables below may apply across multiple year periods.

<b>Project Name</b>	<b>Recipient/Lead Partner</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>
Alcohol Abstinence Monitoring Requirement (AAMR)	Alcohol Monitoring Systems Limited				150,000
Alcohol Abstinence Monitoring Requirement (AAMR)	Alcohol Monitoring Systems Limited		850,000		
Ending Gang Violence and Exploitation	Association of Town and City Management			40,000	
GPS Tagging Pilot	Buddi Ltd		150,000		
GPS tagging	Buddi Ltd				306,000
Hate Crime Victims Support Services	CATCH				175,000
Victims - local victim services and restorative justice	Catch 22	1,237,813			
Economic Crime Victim Unit	City of London Corporation		216,000	210,000	420,000
Hate Crime Victim Advocates Pilot	Community Alliance Combatting Hate Crime		175,000		
Hate Crime Victims Support Services	CST				23,752
Hate Crime Victims Support Services	Galop				84,407
Victim Service Re-design	Impower Consulting Ltd	149,600			
Peer mentoring female offenders	Lambeth			95,000	
London Digital Security Centre	LDSC		327,900	500,000	200,000
MOPAC Small Grants Fund for Victims Services	London Community Foundation			727,438	467,896
End to end service for female offenders	London Community Rehabilitation Company		250,000	250,000	
London Sexual Assault Referral Centre	London Havens	2,165,000	2,165,000	2,165,000	2,165,000
London Safer Future Communities VCSE Network	London Safer Future Communities		70,000		
A & E services to support young victims of violence	Oasis Youth				490,000
London Sexual Assault Referral Centre	Rape Crisis Centres	1,260,000	1,260,000	1,260,000	1,260,000
One off budget - development and counselling/interpreter service	Rape Crisis Centres			170,000	

<b>Project Name</b>	<b>Recipient/Lead Partner</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>
Gang Exit Programme	RedQuadrant		67,125		
Major Trauma Centre Youth Domestic Violence Service Management	Redthread	15,000			
Continuation of clinically embedded youth support in Major Trauma Unit	Redthread	600,000	300,000		555,000
Housing and Violence Against Women and Girls	Safer London				35,000
London Gang Exit service	Safer London	500,000	500,000	1,000,000	1,000,000
Safer London Housing	Safer London			171,345	
Safer London Empower	Safer London			1,518,000	
Major Trauma Centre Youth Domestic Violence Service	Solace Women's Aid	103,000			
Domestic Abuse Alcohol Abstinence Monitoring Requirement (AAMR)	Standing Together Against Domestic Violence (STADV)		95,050		
ISTV	Various	974,209	974,209	158,000	158,000
Community Seed Funding	Various <sup>8</sup>			250,000	1,150,000
Online Hate Crime Hub	Various		130,000	130,000	
Sexual Violence Triage	Various				2,073,795
Tackling High Volume Reoffending	Various			310,000	310,000
Multicrime Victim Service	Victim Support	5,969,273	6,100,523	6,100,523	5,179,094
Children and Young People Victim Support	Victim Support				715,906
Pan London Domestic Violence Service	Victim Support	2,499,500	2,499,500	1,499,700	1,999,600
Peer mentoring female offenders	Working Chance			25,000	
<b>TOTAL</b>		<b>15,473,395</b>	<b>16,130,307</b>	<b>16,580,006</b>	<b>18,918,450</b>

<sup>8</sup> Details of the projects funded can be accessed using the following link:

<https://www.london.gov.uk/what-we-do/mayors-office-policing-and-crime-mopac/my-area-0/community-seed-funding>